

Momentum by Design: How LSA Engagement Fast-Tracked Recognition Results

Enhancing a Proven Employee Program

LSA (2024) + Recognition (2025) - Unified Platform, Powerful Results

Avalara sought to improve their employee experience by introducing a Recognition program, building on the success of their Lifestyle Spending Accounts (LSA). The LSA program launched in January 2024 for 4,900 employees, followed by the Rewards & Recognition program in February 2025, reaching nearly 5,100 employees.

Key Insights from LSA & Recognition Rollout

- Improved Administration
 Moved away from low-engagement
 internal messaging channels and
 manual spreadsheets for recognition
- Year-Over-Year Growth
 Espresa's R&R program spiked
 adoption with more praise shared in
 one month than the previous two years

Easy Onboarding

Recognition was quickly adopted—likely thanks to familiarity with LSA, making it a great 'low-friction adoption' example

- Rapid Recognition Adoption
 53% employees engaged within two
 months—strong early adoption for a
 new module
- Unified Experience =
 Higher Engagement
 37% employees used both LSA
 and R&R—showcasing the value of a
 familiar, unified platform
 - Two-Way Culture of Recognition 14% of employees both gave and received recognition—highlighting a strong culture of appreciation



Driving Recognition and Personalized Benefits at Scale

Staggered launches didn't slow Avalara's momentum. By building Recognition on the same platform as LSA, employees quickly embraced both. Familiarity and simplicity fueled fast adoption—nearly half of the workforce engaged in just 60 days.

Two Programs, One Seamless Experience

Lifestyle Spending Account (LSA)



Launched: January 2024Employees Covered: 4,900

• Data From: 2024 Calendar Year

Recognition



• Launched: February 2025

• Employees Covered: 5,100

• **Data From:** First 60 Days of Program

LSA Program Results (2024 Data)

- 92% MSAT
 - High satisfaction with flexible, personalized benefits
- Top Categories (%):



- Strategic Impact
 - Set the foundation for Recognition launch
 - Familiar, user-friendly platform drove cross-program adoption
 - Helped establish culture of personal choice and well-being

Recognition Program Adoption (First 60 Days)



Engaged in Program

- Achieved in under 60 days
- Rapid adoption via centralized platform replacing manual systems



Received Recognition

- Peer to Peer or Social
- Over 4,000 messages exchanged, 2x engagement of life cycle of prior manual program



Used Both LSA & Recognition

- Strong cross-program usage
- Unified platform increased visibility and access



Gave and Received Recognition

- Bidirectional use signals cultural shift
- Manger-driven adoption during review cycles boosted impact





"Launching recognition on the same platform as LSA let us move fast and build momentum. We weren't just introducing a new program—we were amplifying a culture of appreciation and engagement with tools our teams were already using."

Nate Dvorak, VP, Employee Experience, Avalara

Elevating & Adapting the Employee ExperienceWhy it Worked:

Familiar Tools = Fast Adoption

- LSA primed employees for digital benefits, making R&R adoption frictionless Unified Experience
- One platform simplified access, driving consistent engagement across programs
 Manager Support
 - Tied into performance conversations, managers played a key role in reinforcing recognition culture



Espresa is Powering Great Workplaces[®] with personal benefits people love.

Driving global employee engagement programs, Espresa is inclusively available in all languages, time zones, and currencies. And, with Espresa LSA Plus™, companies can power flexibility and freedom of choice with integrated total well-being, recognition, and community in a single app.

Recognition success started with an LSA program. Read Avalara's LSA story.



Case Study with Tabitha Mondragon, Sr. Director, Global Benefits





